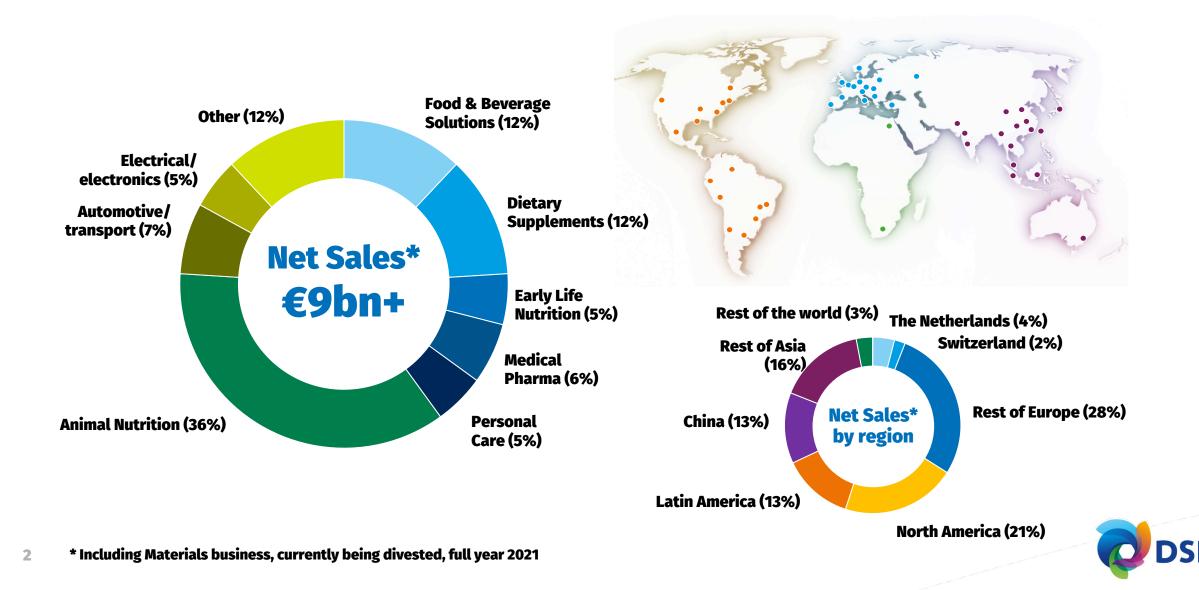
Market update – Global Feed Ingredients Market, a view of DSM as key player in this market

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DSM - Key player in the Global Feed Ingredients Market



DSM has the capability and the responsibility to make a meaningful impact



GROWING POPULATION

By 2050 it's projected we will share our planet with 9 billion people



DSM has the capability and the responsibility to make a meaningful impact



DSM is fully focusing its resources on Health, Nutrition & Bioscience



Addressing these challenges offers exciting new market opportunities for DSM

400%

RESOURCE CONSUMPTION:

Resources demand expected to triple (overuse of the earth's capacity by > 400%)

Sustainable

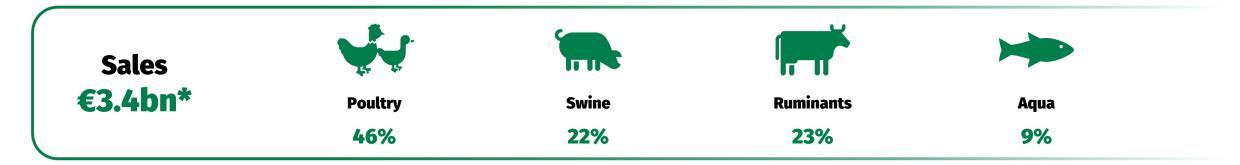
ANIMAL PRODUCTION Demand for animal protein is growing YOY. Making smart use of resources is key

Three Business Groups with clear end-market orientation





Animal Nutrition & Health (ANH)



Key trends ...



... for which DSM is uniquely positioned

- 'We Make It Possible' with our current comprehensive portfolio of market-leading probiotics, prebiotics, enzymes and eubiotics for animal gut health
- World-leading science-based innovation program has developed global game-changers such as methane-inhibiting feed additive Bovaer® and algae-based fish oil alternative Veramaris®
- Unique global premix network with strong representation in every region of the world
- Leading advances in precision farming analytical/diagnostic services such as Sustell™, Verax and Erber Diagnostics (Romer Labs®)

Recent acquisitions





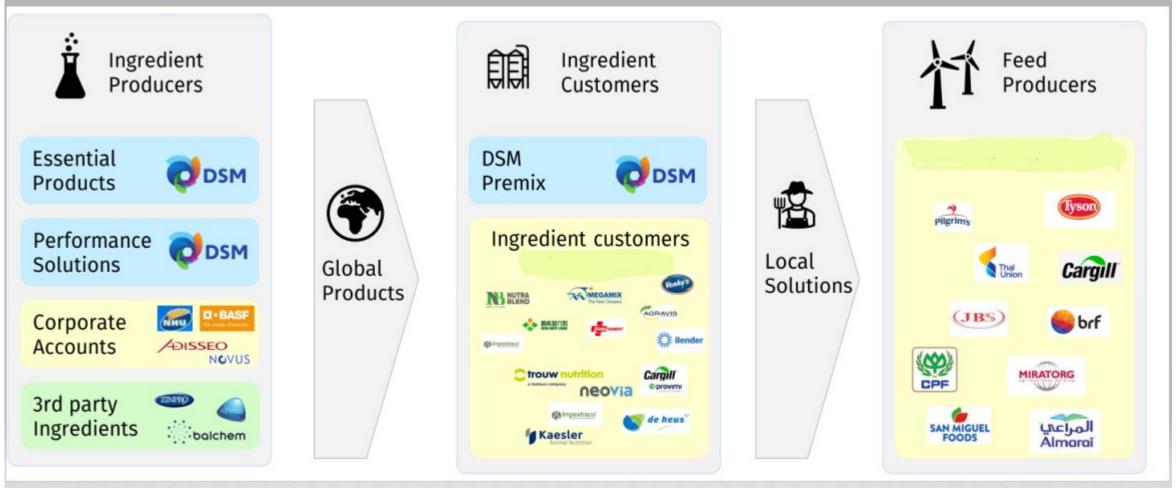
DSM Vitamins – A strong partner in a VUCA world Cost-effective Vitamin forms for more Sustainable Farming



IMPROVING LIFETIM PERFORMANCE OF

ROVIMIX[®] Vitamins provide a reliable and predictable content of Vitamins in your premix and feed. The secure supply from one of the world's leading sustainable food & feed vitamin producers is a cost-effective way to achieve the optimum health and performance that you expect in your animals for more sustainable farming.

DSM serves customers in every part of the value chain





DSM Feed Vitamin Market Update: Summary Q2 and outlook Q3

- COVID-19 "zero-case" policy in China affecting demand
- Ukraine/Russia creating hyperinflationary environment
- Animal industry profitability under pressure
- Volatile Calpan prices
- Q3 outlook more positive than Q2



China's COVID -19 Policy impact in Q2 might continue in Q3

Lockdowns crippling demand, high production costs, low meat prices resulting in negative margins for farmers and integrators Pressure on pork prices, average

Q2 2022: meat production in China severely affected

- After a prolonged period of heavy losses, many Chinese hog farmers culled breeding sows and there is a real risk that many may decide to exit the business permanently
- Many producers have changed animal diet, from fattening to maintenance simply to keep animals alive (often taking out performance additives and keeping only the essential ingredients)
- Animal productivity becomes almost secondary, key focus is reduce cost if meat prices remain low

Pressure on pork prices, average margins under break-even

China Farm Official Warns Against Excessive Culling of Breeding Sows 20 Arr 2022 Surce Information Mean Markets Inckdowns hit growth China's economic activity plummets as Covid lockdowns hit growth

Economy / China Economy

Coronavirus: China's travel sector, already on its knees, feels the pinch of a fresh outbreak

Q3 2022: Situation in China is still unpredictable

• many analysists expect Central Government to keep strict measures until general elections in the fall, but maybe there

are temporary flexibility until then

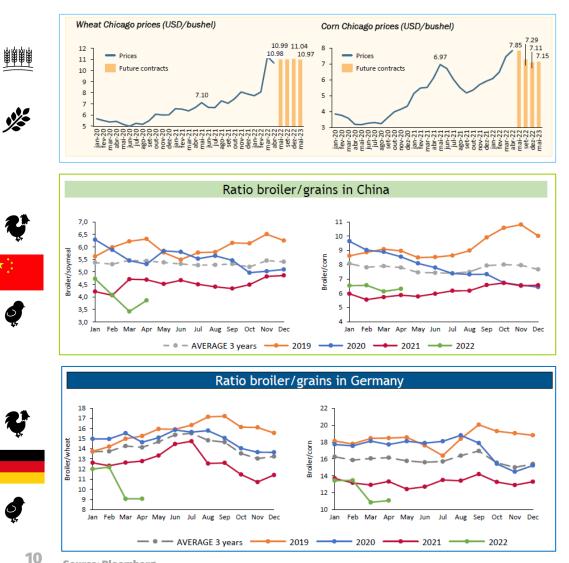






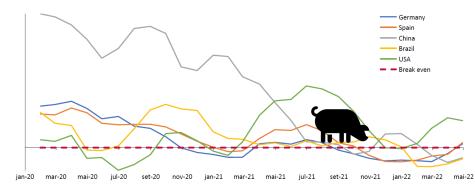


Ukraine – Russia war: global impact in energy, food and feed Hyper-inflationary environment and low meat prices draining margins



2H 2022: better outlook expecting recovery in global demand and healthy supply

- Prices for many feed ingredients are likely to remain on the high end, but below Q1/Q2 peak
- With demand picking up again, meat prices should recover in many markets
- Summer holidays in northern hemisphere (and no travel restrictions in Europe or NA) should help to revive HoReCa segment and increase demand (at least in this segment)
- Situation in China still unpredictable



Estimated margin for swine producers: recovery in USA, Germany/Spain back to positive after 7 months in the red, Brazil and China still negative but improving

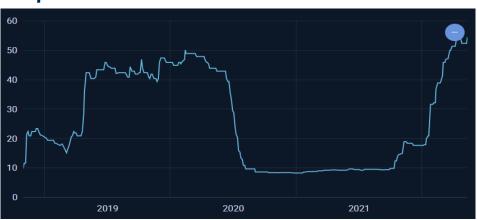


Source: DSM Business Intelligence

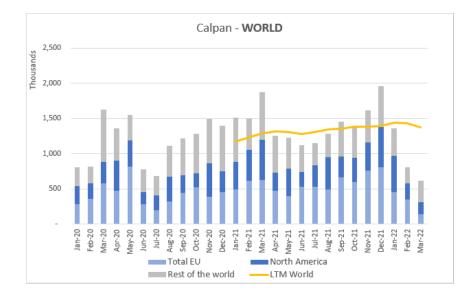
Source: Bloomberg

Volatile Calpan prices

Europe



Source: FeedInfo (May 17th 2022)



- Rumors about new price increase expected in China in coming weeks
- DSM Dalry Calpan site: maintenance shutdown in June may have to be extended (anticipated) due to unforeseen production issues
- Q1/Q2 2022: despite much higher spot prices in China, Calpan prices in several markets lagged behind due to high inventories and previous supply agreements (at traders and customers) contracted earlier at lower prices
- Q3 2022: exports from China to ROW in recent months well below historical average → most
 Calpan inventories at "old" prices expected to be fully consumed by end of Q2

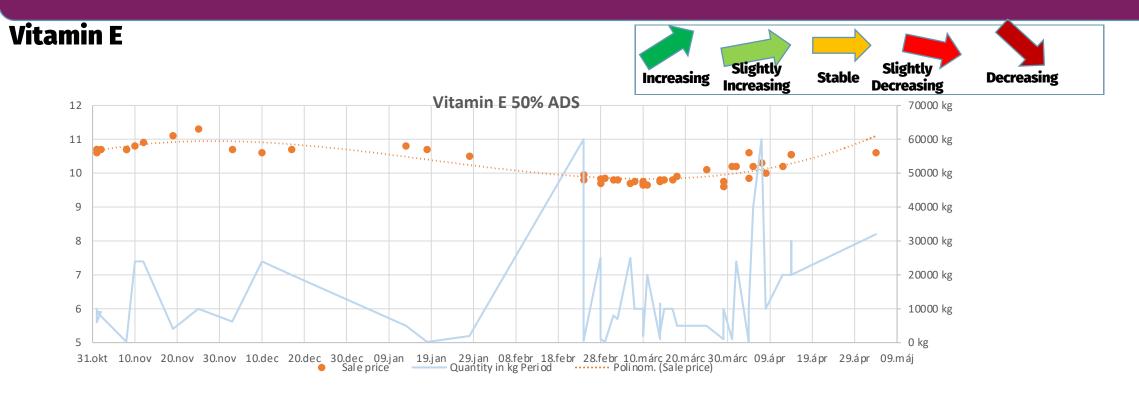
Different than in Q2 (replenishment costs were already high, but inventories were full of cheap Calpan), in Q3 most players (traders, premixers and feed producers) will enter the quarter with low inventories and replenishment will be done at very high prices, likely impacting premix prices as well



Uncertainty regarding Covid related shutdowns are causing some nervousness. DSM will shutdown its Vit A plant in Switzerland again in 2022 and conduct a 9week maintenance, also has delays in replenishments of CN plant for main ingredient of Vit A acetate; already agreed Q3 commitments can be respected, however, DSM will be forced to prioritize its premix demand and limit offers elsewhere. BASF is in 8-week shutdown since mid April. NHU also announced an 8 week shutdown as of mid lune.



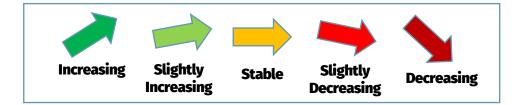
Low demand is leading to a perceived good supply and prices for spot offers are softening a bit. However, supply remains restricted for most players (NHU, ZMC, Beisha and DSM) due to limited intermediates availability and the disruptions in logistics/ports. Unexpected Covid related shutdowns are causing further supply uncertainty and first customers start looking for forward coverage into Q3.

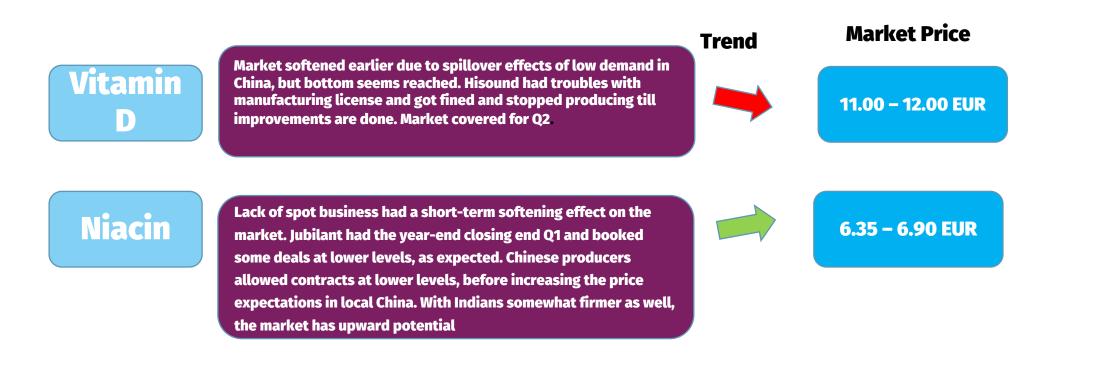




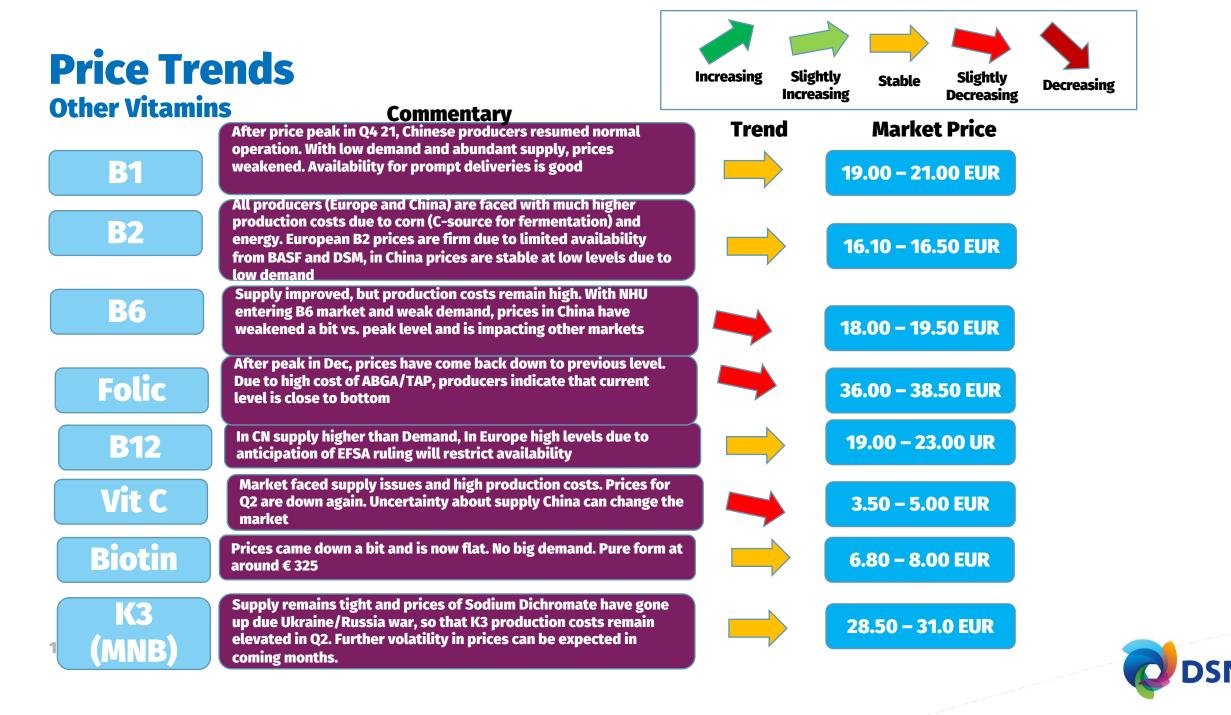


Other Vitamins Price Trends









Changed fundamentals impacting the market for Amino Acids

- For all production locations globally the cost price for amino acid production has at least doubled compared to last year:
 - For DL-Methionine: Methylmercapthan/Propylene/Ammonia and natural gas, energy
 - For fermentation based amino's: Corn/sugar, energy/steam, ammonia, HCl/Sulphate and transport
- Supply chain disruptions: caused by Force Majeure, availability of containers/vessels, increased transport prices, COVID, etc.

	World demand	Europe demand	Price H1-2022	Price H2-2022	Availability	Remark / constrain	Production situation
DL-Meth	+ 5%	+ 2%	3.00-3.50	Stable/weak	sufficient	Russian ban EU producers	++
Lys	+ 3%	0 / -	2.00-8.00	Stable/firm	Adequate	Supply Chain and contingent	Stable to lower output
THR	+ 4%	+ 1%	2.00 - 4.50	Stable	Balanced	No additional capacities	Stable to lower output
TRP	+ 20%	+ 15%	8.00 - 10.00	Stable-firm	Balanced	EU authorizations limited	Stable output
VAL	+ 25%	+ 20%	6.00 - 8.50	Stable-firm	Balanced	EU authorizations limited	Campaign wise production
Other AA	+++	+++++	Up	Firm	Tight	EU authorizations limited	New entrances/campaign wise production



Attention points for H2 2022 - 2023 *Physical availability is key*

- Availability / price of raw materials will define feed formulations
- Focus on local produced products / less dependent on imports
- Supply Chain issues will remain
- Transport costs remain at high level
- Increased knowledge/usage of new generation amino acids like Arginine, Histidine, (Iso)Leucine
- "New parameters": sustainable animal protein production
 - Focus on N-utilization (protease and digestibility crude protein/ low CP diets)
 - Focus on CO2 reduction (Scope3)
 - Less SBM usage



Summary Q2 and outlook Q3

Challenging Q2 but more positive Q3, despite some ongoing challenges

- Very weak overall demand in Q2 for feed ingredients and meat (among others, result of crippled Chinese economy due to lockdowns and "zero-case" COVID policy) caused severe price erosion in vitamins and meat
- At the same time, Ukraine/Russia war created hyperinflationary environment for grains and energy
- With that, profitability became an issue in animal industry, especially in China, causing culling of animals (incl. breedings) and farmers permanently exiting the market
- Despite lockdowns and delays, overall global logistics and supply chain somehow managed to keep functioning, so that despite higher costs and lower returns, markets were sufficiently served and had access to needed raw materials and ingredients to keep on operating, feeding and slaughtering animals
- More positive outlook in Q3: grain and energy prices will probably come slightly down from peak in Q1/Q2 (even though still at very high levels), demand should start to recover, also driven by summer holidays in northern hemisphere without any travel or COVID restrictions (i.e. positive outlook for HoReCa segment)
- Remaining challenges for Q3: most premixers, feed producers and integrators enter Q3 with rather low inventories (less purchases due to uncertainty in demand, lack of cash, unreliable logistics, etc.) and are exposed to volatile prices of key cost drivers such as minerals, phosphates, amino acids and vitamins such as vitamin E and Calpan
- Priority for many players in Q3 will be to recover (protect) margins, focusing on value over volume



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